

2025 Greene County Community Impact Program Update



Ozarks Tech Aviation
Training Center



Burrell Youth Behavioral
Crisis Center



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A special thanks for the leadership of the Greene County Commission



Bob Dixon
Presiding
Commissioner



Rusty
MacLachlan
1st District
Commissioner



John Russell
2nd District
Commissioner



Introduction

Five years ago, the world was shaken by the deadly COVID-19 Pandemic, disrupting the lives of every Greene County citizen. In response, the Greene County Commission utilized a unique opportunity for recovery and rebuilding, leveraging funds from the American Rescue Plan Act (ARPA). ARPA was the third round of stimulus funding provided by the Federal Government to offset the economic and social impacts of the COVID-19 Pandemic. While the previous rounds, provided through the Coronavirus Aid, Relief, and Economic Security Act (CARES), focused on immediate economic relief, the ARPA focuses on long-term sustainable recovery with some immediate relief. Greene County directly received \$56,928,520 through ARPA's State and Local Fiscal Recovery Fund (SLFRF). Half of the funds were distributed 2021, while the other half was distributed in 2022.

The Greene County Commission created four ARPA initiatives using their ARPA funds:

- a **Small Business Program** to identify businesses economically impacted by COVID-19 and provide calculated and measured assistance,

- a **Nonprofit Program** for community nonprofit organizations that were negatively impacted by the pandemic,

- a **County-Wide Program** to invest in governmental and quasi-governmental community partners,

- and a **Community Impact Program (CIP)**.

Using needs identified by Greene County citizens, ten transformative capital projects were identified under the CIP. Each applicant organization submitted a written application describing their project and explaining how it complies with ARPA's eligible uses. Of the initial 51 CIP applicants, 14 were asked to provide a formal presentation and address any questions asked by Greene County Commission. From the total list of applicants, 10 were selected as CIP recipients. While not all Greene County ARPA funds were allocated toward these projects, CIP projects were awarded significantly more than other Greene County programs. The philosophy behind this decision is influenced by the once

in a generation funding opportunity presented by ARPA. While many of our funding awards helped nonprofits and small businesses recover from pandemic setbacks, the Greene County Commission wanted an initiative that targeted larger projects that will have a generational impact. This report commemorates Greene County's swift yet thoughtful initiative in allocating CIP project awards and provides detailed descriptions of each project.

Top Needs Assessment Category	Percentage of CIP Project Share	ARPA Funds Allocated
Affordable Housing	21.76%	\$4,975,000.00
Aid to Tourism, Travel, and Hospitality	31.71%	\$7,250,000.00
Childcare and Services to Foster Youth	8.74%	\$2,000,000.00
Education Assistance to Early Learning	0.00%	\$0.00
Household Food Programs	4.37%	\$1,000,000.00
Mental Health Services	23.29%	\$5,325,000.00
Services for the Unhoused	0.00%	\$0.00
Substance Use Programs	0.00%	\$0.00
Water and Sewer	0.00%	\$0.00
*Assistance to Nonprofit Organizations	0.00%	\$0.00
Other	10.10%	\$2,310,670.00
	100.00%	\$22,860,670.00

The table above shows the top Needs Assessment categories prioritized by the citizens of Greene County and the Greene County Commission. The second and third columns show what percentage and amount of CIP funds were allocated to each category. Many of the categories not addressed with CIP funds were later addressed with Nonprofit, Small Business, and County-Wide Program funds. The category "Assistance to Nonprofit Organizations", for example, has not been addressed with CIP funds because a Nonprofit Program was created to address it.

Top 12 Needs Assessment Categories from the 2021 Needs Assessment

1. Mental Health Services	2. Affordable Housing
3. Services for Unhoused Persons	4. Small Business Economic Assistance
5. Assistance to Nonprofit Organizations	6. Household Food Programs
7. Broadband	8. Childcare and Services to Foster Youth
9. Water and Sewer	10. Substance Use Services
11. Aid to Tourism, Travel, and Hospitality	12. Early Childhood Learning

**Greene County Family Justice
Center Community Collaborative
Impact Preservation and
Sustainment Project**



Greene County Family Justice Center Community Collaborative Impact Preservation and Sustainment Project

\$855,670 obligated, \$855,670 funded

SLFRF Category: 1.11 Community Violence Interventions

Project/Organization Website: <https://greenecountyfamilyjusticecenter.org/>

Section Photo: The Tefft Building with renovations

Project Details

The Greene County Family Justice Center (GCFJC) is a community-based, multi-disciplinary center comprised of both public and private agencies working collaboratively to provide comprehensive and coordinated victim-centered services to survivors of domestic violence, sexual assault, and child abuse. GCFJC provides a centralized and coordinated service delivery system, increasing accessibility for victims of domestic violence, sexual assault, child abuse, elder abuse, and human trafficking and accountability of offenders. The GCFJC is based on the Family Justice Center model first established in 2002 in San Diego, CA, which has since been adopted by over 200 multi-agency centers internationally.

The Family Justice Center model has documented long-term positive outcomes including increased victim safety, reduced domestic homicide rates, increased autonomy and empowerment for victims, reduced fear and anxiety for victims and their children, reduced recantation and minimization of abuse by victims, increased efficiency in providing collaborative services among service providers, and increased offender accountability. Since opening in October 2018, the GCFJC has provided over 8,129 service visits to 3,225 unduplicated adults and 797 in-person service visits to children, with requests for services increasing steadily since the center's establishment in 2018. The renovations made to the Family Justice Center, allowed for the staff to expand, bringing on 8 additional positions from their partner agencies.

The need for services increased greatly during the COVID-19 pandemic. The number of services provided increased steadily since we opened in 2018, but particularly through the COVID pandemic, with the average number of adult

services provided each month more than doubling from 97 in 2018 to 223 in 2021, a 130% increase in services provided. The peak of adults served was in July 2020, with nearly 300 unduplicated adults served in the month of July.

The Greene County Family Justice Center Community Collaborative Impact Preservation and Sustainment Project was approved by the Greene County Commission in June 2022 with the purpose of completing several facility preservation and capital projects necessary for the preservation, growth, and long-term sustainability of the Greene County Family Justice Center. These projects included masonry repair and tuckpointing, window replacement, mildew and mold mitigation, plaster and woodwork repair, and parking lot improvements to the Tefft building, which was an elementary before being purchased by Greene County from the Springfield Public School system. This project has allowed the Family Justice Center to continue providing services to victims of domestic violence in and our community, and since the awarded funding in June 2022, the Family Justice Center has provided over 3800 service visits to victims and their families.

Economic Benefits

The economic costs of domestic violence are well documented in academic research, including medical and mental health costs, costs for incarceration, loss of productivity in the workplace, etc. By addressing the high rates of domestic violence in the community, and assisting families trapped in the intergenerational cycle of domestic violence, the Family Justice Center is an investment in the community that leads to more public safety, security, and prevents future economic costs of domestic violence. This construction project ensured that additional degradation did not occur to the GCFJC building which would lead to future costs as repairs became more severe.

Employment Opportunities & Partnerships

The mold mitigation/plaster repair in one office that had reached dangerous levels allowed us to expand staffing into that space, allowing for 8 additional positions from our partner agencies to join the Family Justice Center, increasing future capacity of services to domestic violence victims. The project also preserved

the Family Justice Center facility allowing programming expansion as additional funding becomes available in the future.

Addressing Climate Change

The building preservation projects for the Family Justice Center were completed to address the moisture infiltration that was occurring due to the age of the building and large gaps in between bricks and mortar and the window frames that resulted in excess moisture, “extremely elevated” levels of mold and mildew, and potential safety and health risks for the staff and clients. While these issues were initially addressed to improve air quality, prevent further building deterioration, and repair current damages, the repair of masonry and window gaps and leaks also resulted in overall better energy efficiency and lowered heating and cooling costs.

The Greene County Family Justice Center parking lot had deteriorated significantly over time, with many soft spots and poor drainage. The parking lot and surrounding area experienced frequent flooding that resulted in a loss of half of available parking following heavy rain. The United States Environmental Protection Agency (EPA) has stated climate change is increasing the frequency and intensity of storms, leading to extreme flooding and other impacts that can overwhelm and damage water infrastructure. While the flooding of the Greene County Family Justice Center may not be directly tied to climate change, the improvements resulting from regrading and replacing the parking lot and adding curbing and additional drainage has drastically improved the flow of water during heavy rains and storms, both for the Family Justice Center parking lot and the surrounding area.

Outcome Measures	Output Measures
<ul style="list-style-type: none">• Maintain/enhance the quality and quantity of services by securing a facility that does not impede GCFJC’s core function	<ul style="list-style-type: none">• Making adjustments based on the results of routine program evaluation for every level of the organization• Client exit survey results to grade organizational performance

Habitat for Humanity of Springfield - Legacy Trails



Legacy Trails Phase 3 - Habitat for Humanity of Springfield, Missouri

\$475,000 obligated, \$245,848.30 funded

SLFRF Category: 2.15 Long-Term Housing Security: Affordable Housing

Project/Organization Website: www.habitatspringfieldmo.org

Section Photo: The groundbreaking ceremony for the construction at Legacy Trails community

Project Details

The Habitat for Humanity of Springfield, MO (HFHS) utilized ARPA funds to install infrastructure in 14 undeveloped lots located in HFHS' Habitat Legacy Trails community. Further, HFHS is developing eight affordable homes, providing construction jobs for Greene County workers. The homes are created to service low-to-moderate income families; household income must be 30-80% of the Area Median Income by HUD annual guidelines. This project services families coming from disproportionately impacted communities.

Habitat for Humanity hired 4 companies to engineer and complete the infrastructure of Legacy Trails Phase 3 which is a residential neighborhood. The project will support 14 residential lots with water, sewer, electrical, roads and sidewalks. The number of employees working on this project is unknown.

In addition to the construction and housing, HFHS will prioritize economic sustainability of its tenants by monitoring financial information including credit scores, savings, and monthly utility and rent payments. HFHS will record how many people are moved into secure and healthy housing. Improved financial literacy creates the possibility for long-term solutions to poverty and homelessness.

The COVID pandemic - and especially the need to 'shelter-in-place' - brought the lack of affordable housing within the Greene County area into even more stark contrast. For more than five years, the lack of affordable housing has been indicated as a "red-flag" issue in each Springfield Community Focus report released in the area. Habitat for Humanity continues to work with low-income families and individuals each year to build affordable homes with

reasonable mortgages - essentially leading to longer-term housing stability. During and subsequent to the pandemic, many families and individuals faced job insecurity, eviction pressures, and housing scarcity, which made the work of Habitat within the community even more important.

Economic Impact

The economic impact of HFHS on the area economy is significant. Latest figures show that for every dollar invested by Habitat for Humanity, \$1.66 flows into the local economy. Current HFHS projections are that this \$2,699,184 project will generate \$4,489,645 in economic activity for Greene County.

New HFHS homeowners will continue to generate significant impacts on the local economy. Research consistently shows that homeownership delivers benefits that include:

- Elevated financial stability, economic independence, health outcomes, and general well-being of all family members
- Improved academic performance and future employment prospects for resident youth
- Greatly increased likelihood of the next generation becoming homeowners

Future Developments & Partnerships

The ambitious push to complete all Legacy 3 home construction in the next three years has drawn the support of numerous corporate sponsors, foundations, and volunteer groups. Additionally, HFHS has enlisted in-kind and pro-bono construction services from businesses that have or will support the work to complete this phase. While most of these connections stem from prior relationships, the energy created by the project is helping to enlist added support from throughout the community.

Success Story

Two of the future resident families include friends that grew up next door to each other, one in a Habitat home. Her path to homeownership underscores the generational impacts of our program, and has created what she describes as

a “full-circle life moment”. The two life-long childhood friends hope to have their houses on adjacent lots and work together to build each others’ homes.

Addressing Climate Change

Habitat for Humanity of Springfield, Missouri, addresses energy efficiency in a number of ways. All HFHS homes built in Springfield are done so to Energy Star 3.0 standards. In partnership with the Home Builders Association and its Green Council, HFHS is committed to utilizing the technical guidance provided by the Council to utilize specific insulation, construction materials, certified appliances, HVAC and envelope sealing, and protection of external environmental features (i.e., natural tree growth) to maintain the standards. In addition to utilizing 3.0 standard techniques and materials as part of its construction processes, HFHS actively works to (and seeks to) find ways to reduce waste, recycle construction materials (as warranted), and integrate sustainable materials into construction projects.

Outcome Measures	Output Measures
<ul style="list-style-type: none">• Number of affordable housing options in the Habitat Legacy Trails Community	<ul style="list-style-type: none">• Number of previously undeveloped lots, now with infrastructure installed• Number of affordable homes developed within the Habitat Legacy Trails Community

Ozarks Tech Aviation Training Center



Ozarks Tech Aviation Training Center

\$750,000 obligated, \$750,000 funded

SLFRF Category: 2.10 Assistance to Unemployed or Underemployed Workers

Project/Organization Website: <https://programs.otc.edu/associate-of-applied-science-in-aviation-airframe-and-powerplant-technician/>

Section Photo: Progress on the Ozarks Tech Aviation Training Center during the Spring of 2025

Project Details

The Ozarks Tech Center of Excellence for Airframe and Powerplant Maintenance is a capital investment designed to attract prospective students to the Southwest Missouri region through the creation of a successful aviation program. The center will offer a Federal Aviation Administration (FAA) certified degree program, providing local residents with a path toward high-wage jobs in an in-demand industry within two years. With significant national growth in the aviation industry, there is a shortage in workers who possess the necessary traditional mechanical skills and modern technological expertise required to be aircraft maintenance technicians. Tech's programs aim at closing this skill gap. According to the Bureau of Labor Statistics, the average wage for an aviation maintenance professional in Missouri is \$62,490 annually.

Students are provided the training capacity necessary to earn competitive jobs after graduation with local, regional, and national sponsors. This will directly impact the airport given that American Airlines has decided to build a maintenance hub for their subsidiary airline (Envoy Air). The project will also aid the community by enhancing safety and efficiency in local air travel (by providing trained individuals) and further economic development by making Springfield a more attractive place for businesses in the aviation industry.

The COVID-19 pandemic exacerbated the existing labor shortage in the aviation industry, which needs more airplane mechanics. Because of the shortage, it only worsened the fact that there is currently not a training

provider in this region.

This investment encourages equal educational opportunity to at-risk and high-poverty communities. Equitable access to students will be achieved by prioritizing Pell Grant recipients and diverse applicants in the admissions process. The program's operating costs will be sustained by a combination of tuition revenue and existing Ozark Tech state and local property tax support. Ongoing technical education enhancement ensures long-term job training and employee retention. The expected completion of the facility is set to occur in early 2025.



(The skeleton of the facility in early 2024)

As of the Spring of 2025, the FAA has visited the site and provided a preliminary inspection of the facility and the equipment made possible by funds from Greene County. Their report indicated that they expect a full FAA certification after their final visit.

Employment Opportunities

It was expected that roughly 284 unique individual construction jobs required to complete the A&P Training Center project. At this point, Ozark Tech is planning for three Ozark Tech hires as a result of the project: 1 instructor, 1 maintenance/grounds position, and 1 security officer. O

anticipates hiring a second instructor in the near future in order to support an additional cohort once the program launches. This will allow OTC to graduate an additional 24 students.

Partnerships and Collaborations

This project has enhanced the pre-existing partnership the college has with the Springfield-Branson National Airport. The continued discussions, coordination, and cost-sharing have meant that the college was able to work closely with airport staff and it has allowed OTC staff to learn more about airport policy and gain a better understanding of internal operations to facilitate better alignment in the new facility with those standards.

Outcome Measures	Output Measures
<ul style="list-style-type: none">• The creation of a successful aviation program• Provide valuable workforce training through a certified degree program	<ul style="list-style-type: none">• Measurement systems that track enrollment, graduation rates, and employment outcomes of participants

**Boys & Girls Clubs of
Springfield Risdal Family
Teen Center for Great Futures**



Boys & Girls Clubs of Springfield Risdal Family Teen Center for Great Futures

\$2,000,000 obligated, \$2,000,000 funded

SLFRF Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services

Total Project Cost: \$12,000,000

Project/Organization Website: <https://www.bgclubspringfield.org/>

Section Photo: Ongoing construction of the Risdal Family Teen Center during May of 2025

Project Details

The Boys & Girls Clubs of Springfield Teen Center is using ARPA funding to assist in financing the Risdal Family Center for Great Futures. The center will continue to provide traditional services offered at Boys & Girls Clubs – meals, internet access, healthy childhood environments for foster youth in high-poverty districts, employment assistance, child care – while pivoting to include first-job skills training and career readiness.

The Risdal Family Center for Great Futures will provide opportunities for teens to interact with each other through various activities, classes, and programs. Teen interaction in a healthy childhood environment is especially meaningful for youth who, as a result of economic struggles or medical difficulties, were disproportionately impacted by the COVID-19 pandemic. Potential benefits that can be realized through the family center include improved grades and school attendance, improved social and emotional skills, and a centralized hub for teen needs.

Employment Opportunities

During the construction phase of the project, temporary positions such as construction, contracting, and skilled trades were utilized. Upon opening, the Teen Center will generate 15 permanent jobs, comprising roles such as youth development professionals, program coordinators, and administrative staff. Additionally, the center will offer employment and internship opportunities for teenagers, equipping them with skills for future career success.

Partnerships

Several new partnerships have emerged, expanding opportunities for teens. Companies like O'Reilly HM are providing internships, job training, and mentorship. Collaborations with universities and colleges have created scholarship pathways and dual-enrollment opportunities. Partnerships with community organizations such as CPO and Burrell have increased access to mental health services, financial literacy education, and leadership training. These efforts will strengthen the support network for teens, ensuring they have the resources needed to succeed.

Future Development

The anticipation of the Risdal Family Teen Center for Great Futures has already sparked discussions about expansion and continued development. Boys and Girls Club of Springfield plans to enhance workforce development opportunities by introducing additional certification programs in high-demand fields such as technology, healthcare, and skilled trades. Additionally, they are exploring ways to increase capacity to serve more teens, including extended hours, satellite programming in underserved areas, and potential partnerships to offer transportation solutions. The goal is to ensure that every teen in Greene County who needs a safe, supportive space has access to the resources they need to thrive.

Addressing Climate Change

The Boys & Girls Club Teen Center intends to investigate solar options for the new building. Other Club locations have made the shift to solar and noticed great improvements in energy efficiency. Also, all Club locations recycle and the Teen Center will do the same.

Outcome Measures	Output Measures
<ul style="list-style-type: none">• Provide a safe place for teens to socialize, access educational resources, meals, and employment assistance	<ul style="list-style-type: none">• Club member and parent surveys• Number of members enrolled• Member school attendance• Member academic grades

Burrell Youth Behavioral Crisis Center



Burrell Youth Behavioral Crisis Center

\$5,325,000 obligated, \$0 funded*

SLFRF Category: 1.12 Mental Health Services

Project/Organization Website: <https://www.burrellcenter.com/>

Section Photo: Ongoing construction of the Youth Behavioral Crisis Center

Project Overview

Burrell Behavioral Health requested ARPA funds to begin the construction of a Youth Behavioral Crisis Center (YBCC), serving youth between the ages of 12-17, in Greene County, Missouri. Burrell plans to partner with Perimeter Hospital and community stakeholders, including Greene County Children's Division and Greene County Juvenile Justice Office (JJO), in an effort to provide a complete continuum of care for youth mental health needs in our community. Traditionally, options for youth include only psychiatric inpatient-level care, residential care, or outpatient services; oftentimes this overwhelms already stressed facilities with inappropriate admissions, creating care bottlenecks due to a lack of options for stepdown placements. Mental health resources were identified as the most important need for Greene County in the Needs Assessment survey.

The YBCC will address those youth experiencing behavioral health and/or substance use crises by offering immediate access to psychiatry services and behavioral health treatment, and serving as an access point for all continued follow-up services. Our Youth Behavioral Crisis Center and Partial Hospitalization program will address youth mental health crises and reduce the strain on emergency rooms, juvenile services and law enforcement, while connecting families to available Burrell service lines.

Construction is estimated to be complete by Winter 2025/early 2026. As of March 2025, framing of the site has been completed, and the building will be dried in April 2025.

Economic Impact

The Youth Behavioral Crisis Center has already contributed to Greene County's economy in several measurable ways. Ninety-five percent of construction and design dollars have been spent with local companies, directly supporting the county's economy. Additionally, by decreasing the reliance on hospitals and emergency rooms for non-emergency mental health crises, the center is expected to reduce healthcare costs for the county.

Employment Opportunities

Currently, approximately 200 job opportunities have been created during the construction phase of the YBCC. These jobs include construction, design, project management, and various subcontractor positions. Upon completion, the YBCC will create several ongoing job opportunities with Burrell's Youth Services Team and additional staff hiring. The existing Youth Services team will be integral to YBCC operations, ensuring continuity and expertise in service delivery. Additional staff will be hired to fill the necessary staffing patterns required to provide 24/7 services. This includes roles such as crisis intervention specialists, mental health counselors, administrative support, and facility management.



Partnerships and Collaborations

Burrell Youth Services is currently working closely with Springfield Public School District, Greene County Youth Medical and Mental Health Collaborative, Children's Division, and Department of Mental Health to ensure the services offered at this campus, best meet the needs identified by our community. Burrell has also been participating in the state Residential Redesign Committee hosted by Children's Division to continue advocacy for ongoing state support for planned services. Once open current partnerships within our community with social service providers that work with youth and teens will benefit from the YBCC, and we anticipate many new connection opportunities before and after opening.

Future Development

Burrell is intentionally building this campus with the option for a phase 2 addition. Some of the services and populations we are considering include expanding our capacity to serve younger youth, providing respite or longer-term crisis stabilization beds, and implementing MultiSystemic Therapy, a comprehensive program for high-risk youth that focuses on their homes, schools, neighborhoods, and friendships to provide intensive family and community-based treatment.

Addressing Climate Change

Burrell will use low energy LED light fixtures throughout to help reduce the electric demand of the building. They will integrate daylighting strategies throughout the building to improve occupant comfort and reduce the need for artificial lighting. Our HVAC systems will be energy efficient, and we will utilize a building management control system to help conserve energy.

Outcome Measures	Output Measures
<ul style="list-style-type: none">• Increasing access to provided services• Providing complete continuum of care for youth mental health	<ul style="list-style-type: none">• Volume of clients served by this program• Length of stay, by program• Collection of patient health data and referral information

Ozark Empire Fairground Wilson Logistics Arena



Ozark Empire Fair Wilson Logistics Arena & Youth Education Center

\$5,000,000 obligated, \$5,000,000 funded

SLFRF Category: 6.1 Provision of Government Services

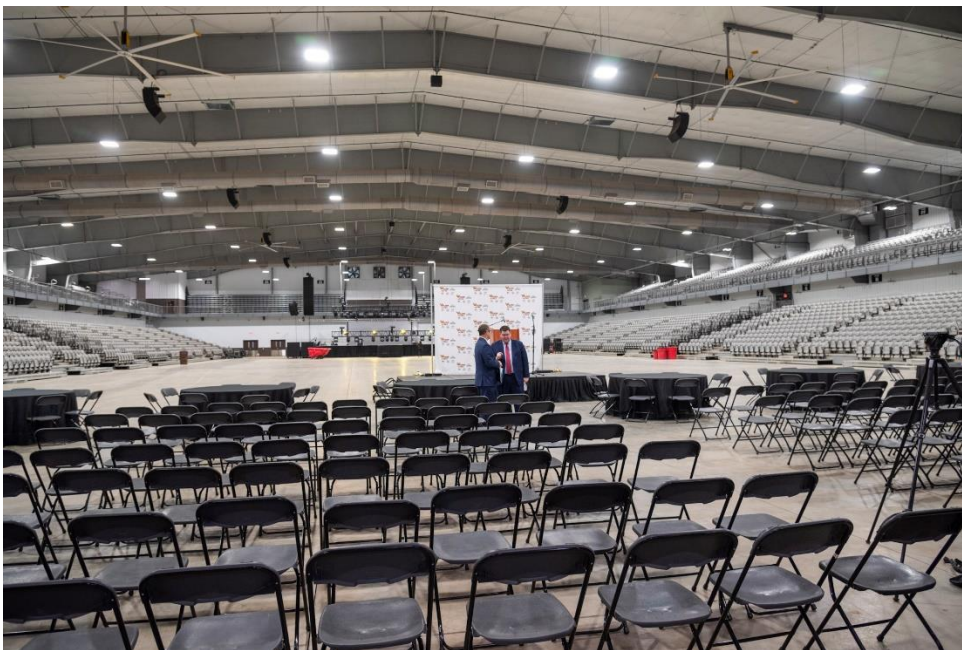
Project/Organization Website:

<https://www.ozarkempirefair.com/p/facilityrentals/new-wilson-logistics-arena--youth-ag-facility>

Section Photo: The exterior of the completed Wilson Logistics Arena

Project Overview

The Ozark Empire Fairgrounds New Arena and Youth Agricultural Education center serves people in Greene County and throughout the Ozarks by offering a space for entertainment, events, community organizations, youth organizations, sporting events, and educational opportunities. The center includes a seating capacity of 6,200, restaurant and large meeting area, 93,000 square foot arena, and a 30,000 square foot lower-level Youth Education Center. Further, the center provides an enhanced space for crisis responses and community outreach. Previously, OEFECC has provided their facilities for COVID-19 vaccinations and testing. The arena held its grand opening on January 11th, 2024.



The interior of Wilson Logistics Arena

Currently, OEFEFEC hosts hundreds of events annually, infusing millions of dollars into the economy. This project will boost revenues in the economy by hosting trade shows, indoor winter events, indoor festivals, livestock shows, motorsports, roller derbies, and rodeos. This facility provides services to our underserved rural areas. Funding is specifically for the portion of construction related to youth agricultural education, community meeting rooms, and emergency crisis response areas.

From its initial opening, this facility became a valuable county asset. In the 2024 calendar year, we served over 71,900 people in this building. The estimated economic impact of this new facility is about \$5.5 million yearly, with an economic impact of approximately \$30 million during construction with 50% staying local. Hillcrest High School has used this space for their Future Farmers of America classrooms for 7th & 8th graders to be able to bridge the gap from primary school to high school. This facility has also allowed the MO State Wrestling to be brought here now that we have the space to fulfill this event.

Employment Opportunities

The construction of the new facility provided jobs for people working in a variety of different sectors. During construction there were about 143 jobs created. During its first year in operation we have had 8 full-time jobs created directly. Further, the arena creates additional employment for the local workforce due to the need for employees to help with its operations.

Partnerships & Future Development

The Ozark Empire Fairgrounds has partnered with Missouri State Wrestling, Ozark Lunkers Arena Football, National Bull Riding, and State Finals Rodeo to host events. The Fairgrounds will soon begin the final phase of their plans and redo the parking lot and add 400 camping sites.

Sankofa Affordable Housing



Sankofa: Affordable Housing + MBE/Business Incubator

\$4,500,000 obligated, \$438,855 funded

SLFRF Category: 2.15 Long-Term Housing Security: Affordable Housing

Project/Organization Website: <https://www.vecinogroup.com/>

Section Photo: The groundbreaking event for Sankofa attended by the Greene County Commission

Project Overview

Sankofa is a capital investment designed to create an affordable housing solution for disproportionately impacted communities. There are notably very few affordable living options in Zone 1 of Springfield. The proposed 4-story development will provide 42 affordable homes for both low-to-moderate income households by setting a rent threshold of 60% AMI or less. In doing so, Sankofa addresses housing security for individuals and families who were distressed as a result of rising home costs and fewer affordable options.

Further, Sankofa will offer an on-site small business incubator for residents and community businesses. This additional service ensures tenants have a pathway to long-term economic growth through job training programs, technical assistance, and business support. Sankofa will prioritize economic development for businesses in a section of Greene County that has experienced high rates of poverty and disproportionate investments in infrastructure and capital projects. The revenue generated by unit rents and commercial leasing will support the deal indefinitely.

The pandemic had a profound effect on the existing housing crisis in the area, which Sankofa's 42 new affordable homes will help to solve. The pandemic also created pressure on construction costs which have leveled somewhat but not recovered back to pre-pandemic costs.

Economic Benefits

The development has not utilized any tax abatements from the city. As a result, it will directly contribute to Greene County through the payment of sales tax on all construction materials and real estate taxes on the property. These contributions will support the local economy and enhance county revenue.

Employment Opportunities

This housing project will provide roughly 60 construction employment opportunities. Additionally, three permanent positions will be established for the residential portion of Sankofa, covering management, maintenance, and supportive services. The five retail spaces are expected to generate 20 or more ongoing jobs, conservatively estimated.

Future Development & Partnerships

Future expansion or continued development will depend on the lease-up progress and the interest of local leadership and the community. If there is strong demand and support from the neighborhood, Vecino would certainly consider further development in the area to continue fostering growth and meeting local needs.

The success of Sankofa has led to new opportunities. The City of Butler, MO, recognizing the impact of the Springfield project, reached out to explore a potential redevelopment collaboration in their community. This partnership highlights the positive influence Sankofa has had, sparking interest from other cities seeking similar revitalization efforts.

Addressing Climate Change

The project will meet the sustainability requirements set forth by MHDC and as such will be energy efficient, and the 42 units, residential common area and commercial spaces will be all electric with exception of the natural gas service for a small food service space. The project will be built to NAHB (National Association of Home Builders) Green Building Standards. The project is also in an urban setting where onsite parking is not required and we'll be using shared public parking and encouraging our residents to use transit.

Outcome Measures	Output Measures
<ul style="list-style-type: none">• Number of residents occupying units in this affordable housing project	<ul style="list-style-type: none">• Retention rates of low-income residents

Silver Springs Park Pavilion Renovation



Silver Springs Park Pavilion Renovation

\$1,500,000 Budgeted, \$0 funded*

SLFRF Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project/Organization Website: <https://www.parkboard.org/740/Silver-Springs-Park>

Section Photo: Ongoing construction for the Silver Springs pavilion renovation

Project Overview

The Silver Springs Pavilion Renovation will service the disproportionately impacted communities of North Springfield by offering a valuable and clean gathering space for community organizations and the general public. The Silver Spring Park is one of the oldest parks in Springfield. It dates back to 1919 when it was created as a park for the African-American population due to segregation. It is designated as a historic park being one of the oldest parks in Springfield. For many years it was a key fixture in the recreational life of the city's African-American population. The park was the location for many park



Accompanying the renovated pavilion is new amphitheater seating



The pavilion at Silver Springs Park prior to any renovation

district programs, community festivals, picnics, baptisms, and even a semi-professional baseball team. However, there is increasing concern that the park has needed improvement and facility upgrades as time has progressed. For many reasons, the renovation has the chance to be transformative for the citizens of Greene County. The renovated

pavilion offers upgraded and renovated facilities, including a concession area, pavilion tables, and new bathrooms. In addition, amphitheater style seating is being installed just outside the pavilion. Community residents are now planning for additional programming which might include such things as a farmer's market, health screenings, community education, children's activities, as well as expansion of services.

Collaboration and Partnerships

This important renovation signals a new era for the park with an important partnership taking place between the Springfield-Greene County Park Board, The Neighborhood Coalition and other community organizations. Additional landscaping and improved signage are also included in the renovation project adding to the benefits for community residents. New life has been injected into this important community asset which will serve it well for generations to come.

Crosslines Community Outreach



Crosslines Community Outreach Council of Churches of the Ozarks' Level Up Campaign

\$1,000,000 obligated, \$1,000,000 funded

SLFRF Category: 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators

Project/Organization Website: <https://ccoazarks.org>

Section Photo: Photos of the completed Crossline/CCO centralized facility

Project Overview

The Council of Churches of the Ozarks, Inc. (CCO) Level Up Campaign utilized CIP ARPA funds to establish a facility where centralized intake and case management program can address situational and generational cycles of inequality through client-centered services and wealth-building. The creation of a single location has allowed CCO to administer a number of services, including food distribution, rent and mortgage assistance, personalized housing solutions, and long-term financial planning. The new facility officially commemorated and opened in March of 2023.

The Council of Churches of the Ozark's new facility is focused on basic needs assistance, housing and homeless services, education and transformation, and case management. The Council of Churches' programs are designed to meet the needs of low-income seniors, low-income individuals and



families, foster youth, bio-parents seeking to reunite with their children, and unsheltered women. Case management is divided into two tracks, services for those that are sheltered and unsheltered. Once an individual is housed, services will continue under the sheltered track to ensure long-term success. The largest increase in square footage will be to the food program.

Prior to the centralized location, guests may have had to visit up to four different sites across town to access everything they needed. COVID made that harder than it had ever been before. Guests often heavily rely on public transportation. With COVID, public transportation was difficult to access, and could be dangerous for those with health conditions. This could result in guests choosing to forego support that they need in favor of trying to stay healthy. COVID resulted in a greatly increased demand for services, which can still be seen today. With one location, guests can come into a central place and gain access to almost all the resources needed and referrals to any other community partners.

Employment Opportunities

To complete the facility renovations, 30 workers were hired. Council of Churches also hired a Centralized Case Manager to be based at the new facility. With all services now in one location, the case manager works with guests on goal setting, budgeting, crisis management, and more.

Partnerships and Collaborations

The centralized location has strengthened community partnerships by streamlining the referral process to other agencies. Unfortunately, navigating those resources can be overwhelming for a family in crisis. CCO's long history of service allows them to connect families appropriately and accurately in need with the resources available to them. A perfect example is the partnership with Care to Learn to ensure all kids in Greene County have a warm coat to wear during the cold months.

"We hear stories all the time about students who aren't able to go outside during recess due to the cold. That's what we're here for. We know a brand-new coat provides a child with dignity and confidence. It helps them connect with friends. For that child, one coat makes a world of difference."

- Krystal Simon 'Care to Learn CEO'

The facility has facilitated new collaborations with local businesses, nonprofits, and faith-based organizations, increasing resource-sharing and service

coordination. A notable example of this is the partnership with Ozarks Area Community Action Corporation, who visits CCO's offices regularly to help families sign up for food stamps or the mobile clinics conducted from the parking lot by the Jordan Valley Health Center.

Future Developments

CCO is continually assessing community needs and exploring expansion opportunities, including additional services, and programming to further assist guests in achieving stability. CCO was recently awarded a grant by Community Foundation of the Ozarks to explore how to assist "empty churches" in transforming their spaces into childcare facilities to help address the area's childcare crisis. CCO is also working on bringing their emergency women's shelter (currently housed at a partner church) under roof at 3055 E Division and plan to begin construction in May 2025.

Addressing Climate Change

While addressing climate change was not a part of the project scope, the utility bill for the facility has been reduced to half of what was being paid in the previous headquarter facility.

Outcome Measures	Output Measures
<ul style="list-style-type: none">• Increase access to assistance programs for those in need	<ul style="list-style-type: none">• Number of clients being accessed• Number of partnerships• Number of volunteers

**Composite Braider
Manufacturing Facility and
Advanced Composite Materials
Workforce Training Initiative**



Composite Braider Manufacturing Facility and Advanced Composite Materials Workforce Training Initiative

\$1,455,000 obligated, \$951,585.06 funded

SLFRF Category: 2.10 Assistance to Unemployed or Underemployed Workers

Project/Organization Website: jvic.missouristate.edu

Section Photo: The fully constructed Composite Braider Manufacturing Facility

Project Details

Missouri State University's Composite Braider Manufacturing Facility and Advanced Composite Materials Workforce Training Initiative will offer workforce training and educational programming through the creation of advanced composite materials (ACMs) at a full-scale braider facility. This is the only large-scale prepreg composite braiding manufacturing capability that does not currently exist. This will open the door to new manufacturing capabilities to support aerospace and future industries. The facility will serve as a technical employer in a highly specialized field while simultaneously offering equal educational opportunities to students in disproportionately impacted communities or historically underserved populations. The education initiative will provide a training pipeline towards high-wage jobs for individuals.

Missouri State University will establish short-term, noncredit certificate programs designed to meet the workforce needs of the ACMs industry, with an emphasis in emerging applications including aerospace, transportation, infrastructure, marine, and sporting goods. The university will explore curricular changes and for-credit degree and certificate opportunities in the longer term. Further, Missouri State University has plans to leverage support from community sponsors – efactory, Multicultural Business Association, and the Small Business Development Center – to address the labor gaps in ACMs jobs among women and other underrepresented groups.

Employment Opportunities

MSU has hired two additional employees as part of this project to support the braider program. One started as a part-time and was recently moved to full-time. Both positions pay at \$60,000+, which is significant for the Springfield region. As training is fully implemented, they expect to hire additional employees. This project also supported 234 construction jobs as provided by the contractor. Additionally, the nature of this project will allow long-term training in a specialized field and will create additional jobs.

Partnerships, Collaborations, and Future Development

MSU continues its partnerships with Air Force and Physical Sciences, Inc. They also are looking to add projects involving Mentis Sciences, CeraNova Corporation, and Park Aerospace if projects are secured. Additionally, collaborations with OTC and the Missouri S&T Cooperative Engineering program are in development.

This composite braider facility has created large-scale prepreg braiding manufacturing capability that is not known to exist anywhere else in the world today. They are continuing to carry out the manufacturing operations to support the Air Force and looking to acquire additional programs and expertise to provide a unique facility focusing on Advanced Composite Materials. Equipment will continuously be added and the training lab will be developed further.

MSU JVIC has applied to a 2024 project call from the University Consortium for Applied Hypersonics powered by the Texas A&M Engineering Experiment Station and The Texas A&M University System. They have received an award of \$1.5 million, which also involves their partner Physical Sciences, Inc.

Addressing Climate Change

Missouri State University (MSU) facilities are designed to standards or codes such as International Energy Conservation Code (with MSU amendments) and ASHRAE 90.1. This ensures that requirements for energy efficiency design are met. Items include remote sensing lighting to reduce energy consumption, using energy efficient light fixtures, plumbing fixtures, and building envelope compliance with energy conservation code. (Note: ASHREAE 90.1 has been a

benchmark for commercial building energy codes. This standard provides the minimum requirements for energy-efficient design. It offers, in detail, the minimum energy efficiency requirements for design and construction of new sites and buildings and their systems, as well as criteria for determining compliance with these requirements. It is an indispensable reference for engineers and other professionals involved in design of buildings, sites, and building systems.)

Outcome Measures	Output Measures
<ul style="list-style-type: none">• The successful implementation of a facility with specialized manufacturing capabilities (braider facility)• Growing the advanced composite materials (ACM) workforce	<ul style="list-style-type: none">• Successful construction of facility and acquisition of equipment• Number and value of contracts to manufacture braider products• Number of individuals enrolled in non-credit certificate programs to grow the ACM industry

Economic Leverage of the CIP Projects

CIP Project	Project Total Cost
Composite Braider Manufacturing Facility	\$6,794,200.00
Greene County Family Justice Center	\$855,670.00
Habitat for Humanity Housing Program	\$2,699,184.00
OTC Center of Excellence for Airframe and Powerplant Maintenance	\$13,222,926.73
Springfield Risdal Family Teen Center	\$12,000,000.00
Youth Behavioral Crisis Center	\$10,000,000.00
Wilson Logistics Arena	\$31,500,000.00
Sankofa	\$9,600,000.00
Silver Springs Pavilion	\$1,500,000.00
Crosslines of Springfield	\$9,000,000.00
Total	\$97,221,980.73

The Greene County Commission has contributed a total of \$22,860,670 in ARPA funds to CIP projects. This contribution alone is a significant investment in the community. That said, it is important to measure the full economic impact of the \$22.8 million. The total figure in the chart above showcases the full value of the investment by considering total project values leveraged with Greene County's ARPA funds.

Footnote

\$0 Funded *

Some of the CIP projects have not had any Greene County ARPA funds dispersed to them. This is usually due to the nature of their projects involving construction, and in some cases, delays occurred. Several projects also received additional funds from other sources, which they utilized first. All of the CIP ARPA awarded funds will be utilized. Once recipients spend money on their projects, they are reimbursed with the ARPA funds awarded to them. ARPA funds are still designated to these projects and organizations. ARPA recipients have until the end of 2026 to spend these funds.

Summation

While we are very appreciative of all of the projects that have been funded with ARPA dollars, we also reflect and remember the extremely impactful pandemic that affected the nation and Greene County. The funded projects are intended to respond to the community challenges that arose from the pandemic and provide needed services for decades to come. We believe these projects to be transformational and expect them to be beneficial to Greene County for the foreseeable future.

We appreciate all of our community partners who responded to the Community Impact Program and the new initiatives that will now be in place to assist Greene County residents.

Finally, continued thanks to the Greene County Commission for their leadership and support of all of the ARPA initiatives.

Thanks to the Greene County ARPA Team for their diligence and support in behalf of all of the CIP projects.

ARPA Team

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Dr. Lyle Foster – ARPA Grant Administrator

Schuyler Crawford – ARPA Specialist

Keren Hill – ARPA Team

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Justin Hill – Greene County Treasurer

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